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AGO D/A ltr, 29 Apr 1980

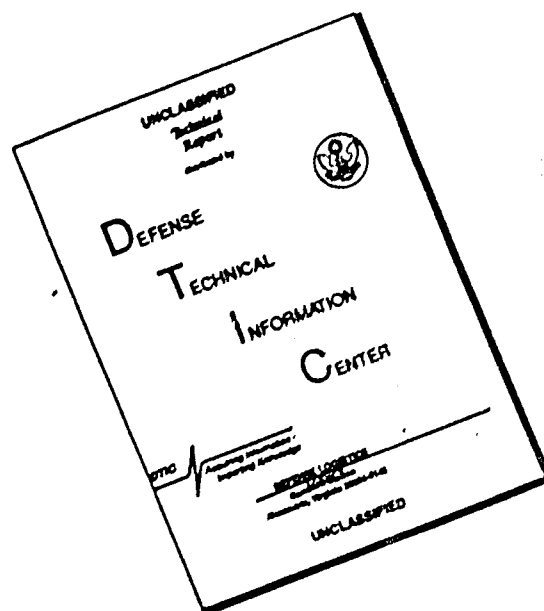
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DEPARTMENT OF THE ARMY  
OFFICE OF THE ADJUTANT GENERAL  
WASHINGTON, D.C. 20310

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IN REPLY REFER TO

AGAM-P (M) (15 Nov 67) FOR OT RD-670585

21 November 1967

SUBJECT: Operational Reports--Lessons Learned, US Army Depot Cam Ranh Bay and 504th Field Depot, Period Ending 31 July 1967

TO: SEE DISTRIBUTION

1. Subject report is forwarded for review and evaluation by USACDC in accordance with paragraph 6f, AR 1-19 and by USCONARC in accordance with paragraph 6c and d, AR 1-19. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to insure appropriate benefits in the future from Lessons Learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

*Kenneth G. Wickham*

KENNETH G. WICKHAM  
Major General, USA  
The Adjutant General

1 Incl  
as

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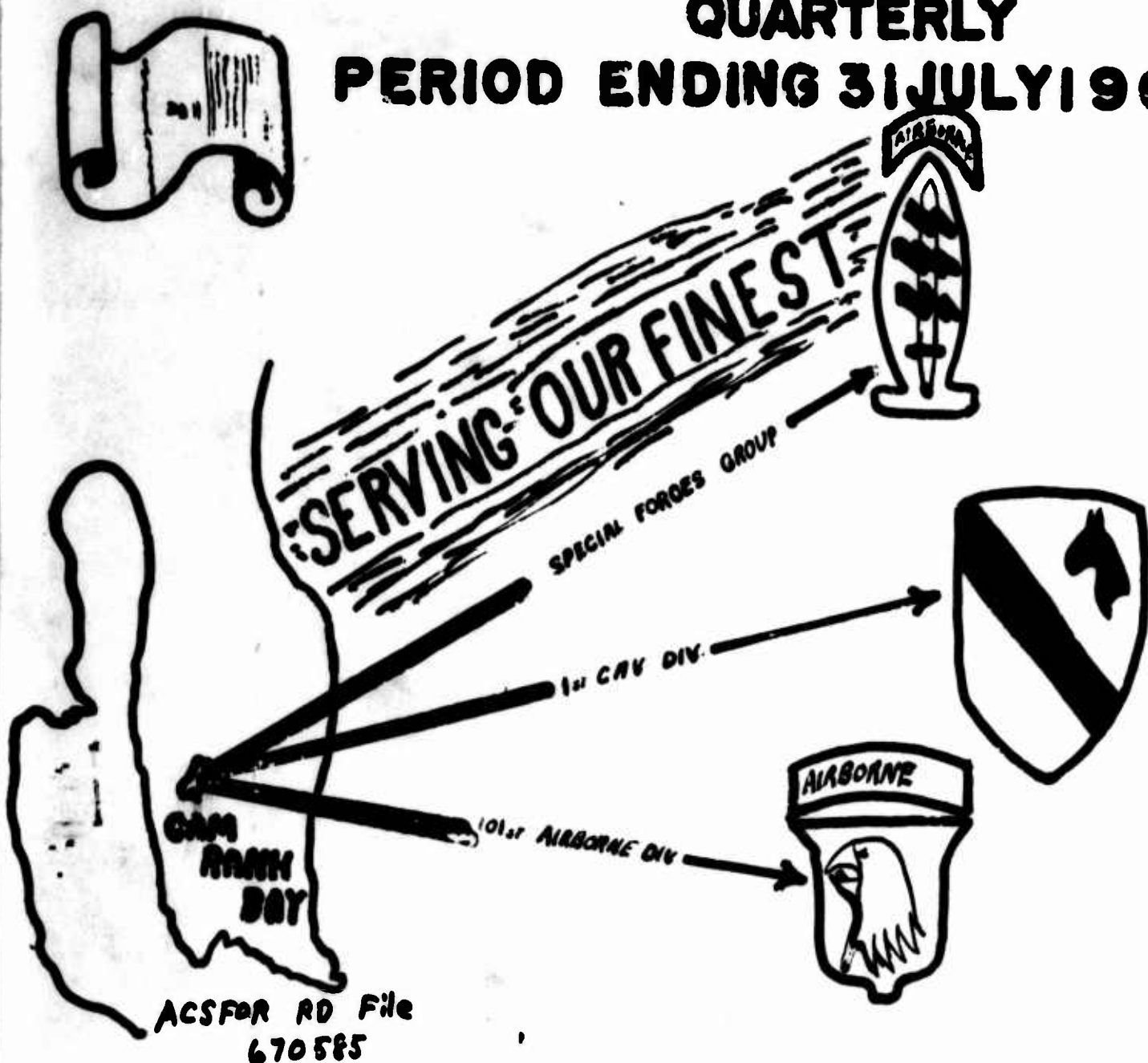
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# OPERATIONAL REPORT

RCS CSFOR 65  
DEPARTMENT OF THE ARMY  
HEADQUARTERS US ARMY DEPOT  
CAM RANH. BAY

QUARTERLY  
PERIOD ENDING 31 JULY 1967



3  
HEADQUARTERS  
US ARMY DEPOT CAM RANH BAY  
AND  
504TH FIELD DEPOT  
APO 96312

AVCA CR-D-SIPT

5 August 1967

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967  
(RCS CSFOR-65)

THRU: Commanding Officer  
US Army Support Command, Cam Ranh Bay  
ATTN: AVCA CR-IO  
APO 96312

Commanding General  
1st Logistical Command  
ATTN: AVCA GO-H  
APO 96307

Commanding General  
US Army Vietnam  
ATTN: AVHGC-DH  
APO 96375

~~Commander-in-Chief~~  
US Army Pacific  
ATTN: GFOP MG  
APO 96558

TO: Assistant Chief of Staff for Force Development  
Department of the Army  
Washington, D.C. 20310

AVCA CR-D-SIPT

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967  
(RCS CSFOR-65)

5 August 1967

The Operational Report of this headquarters for the quarterly period ending 31 July 1967 is forwarded in accordance with Army Regulation 1-19 and USARV Regulation 870-2.

  
KENNETH E. JACKSON  
COL, TC  
Commanding



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Withdrawn, Hqs, DA

## SECTION I - SIGNIFICANT ORGANIZATIONAL ACTIVITIES

### 1. DIRECTORATE OF ADMINISTRATION

#### a. Significant Events

(1) New personnel: (See Paragraph 1e)

(2) The reproduction section of Administrative Service Division now has a multilith machine in operation in addition to two mimeograph machines, thus enhancing reproduction capability.

(3) Public information program was added to the mission of this Directorate.

#### b. Outstanding Achievements of Individuals and Units

(1) The Headquarters & Headquarters Company, 504th Field Depot was recommended for a Meritorious Unit Commendation for the period 1 November 1966 through 1 May 1967 for its outstanding accomplishments in the defense of the free people of Vietnam and South East Asia.

(2) The 69th Maintenance Battalion was recommended for a Meritorious Unit Commendation for the period 1 September 1966 through 31 March 1967 for its outstanding contributions in support of combat operations in the Republic of Vietnam.

(3) The 278th Supply and Service Battalion was presented the Minute Man Flag and the Secretary of the Army U.S. Savings Bond Award on 27 May 1967.

(4) The 96th Supply and Service Battalion was recommended for a Meritorious Unit Commendation for the period June 1966 through June 1967 for displaying a high degree of professional competence, achievement of optimum results and exemplary performance against an armed enemy.

(5) The 191st Ordnance Battalion was recommended for a Meritorious Unit Commendation for the period 1 October 1966 through 1 July 1967 for outstanding achievements in support of the free world forces in South Vietnam. (See Inclosure 1)

(6) The 623rd Quartermaster Company was presented with the Minute Man Flag Award for participation in the U.S. Savings Bond Program.

c. Awards and Decorations: 215 awards were processed during the months of May, June, and July. (See Inclosure 1)

d. Strength Beginning and End of Quarter: Total assigned strength decreased by 601 during the quarter.

e. Personnel Assignments and Rotations: Major David Stein replaced LTC Torval J. Haugen as Adjutant, US Army Depot, Cam Ranh Bay on 12 July 1967. 2LT Stephen R. Levine replaced 1LT David E. Young as Chief Administrative Services Branch on 17 July 1967. PFC Eli S. Guller, Public Information Specialist, was added to the staff on 23 July 1967.

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f. Casualties: Three deaths were sustained, none as a result of hostile action. (See Inclosure 2)

g. Promotions: 48 promotions were made to grade E-6 through E-9. (See Inclosure 3)

h. Reenlistments: Reenlistment rates for the quarter were: AUS 3%, 1st term RA 35%, Career RA 95%, ANG 100%. (See Inclosure 4)

i. Savings Bonds: 90.01% of eligibles. (See Inclosure 5)

j. Mail: 6480 pieces of official mail were distributed. (See Inclosure 6)

k. Courts-Martial: Three Special Courts and three Summary Courts were conducted. (See Inclosure 7)

l. Chaplain Activities: During the three-month period, 1 May through 31 July 1967, the Chaplain's section of Headquarters, US Army Depot, Cam Ranh Bay, performed its normal function. Character Guidance classes were held and briefings provided in accordance with regulations and training directives. Counseling of personnel was at an average level. Most of the counseling dealt with problems not directly related to the military. This indicates high morale of personnel within the command. A Depot Chapel has been provided and Protestant services are currently being held every Sunday. Initial planning for provision of Catholic services in the Depot Chapel has been effected.

m. Visitors: During the period 1 May through 30 July 1967, Depot received a total of 52 distinguished visitors, or, on the average, slightly more than one every 2 days. (See Inclosure 8)

n. Informational Activities:

(1) During the reported period, 1841 Hometown News Releases were processed.

(2) One required Command Information Class was conducted each month of the reporting period by subordinate units.

2. DIRECTORATE OF SECURITY, INTELLIGENCE, PLANS AND TRAINING

a. Significant Events.

(1) Organizational Changes: The following mission realignments occurred during the quarter:

(a) The bakery, laundry, and bath missions were transferred to Subarea Command with the transfer of the 59th Field Service Company (GS), 1 June 1967.

(b) The Headquarters and Headquarters Company, 262d Quartermaster Battalion (Petr1) arrived at Cam Ranh Bay from CONUS on 5 June 1967 and was assigned to the Depot. The Class III mission was transferred from the 278th Supply and Service Battalion (GS) to the 262d Quartermaster Battalion (Petr1) on 8 June 1967. The following units have been attached to the 262d Quartermaster Battalion (Petr1) to permit it to accomplish its Class III mission. Asterisk (\*) denotes units transferred from the 278th Supply and Service Battalion (GS) to the 262d Quartermaster Battalion (Petr1).

<u>UNIT/LOCATION</u>	<u>DATE OF ATTACHMENT</u>
* 19th QM Det (Petr1 KA), Cam Ranh Bay, APO 96312	8 Jun 67
* 22d QM Det (Petr1 KD), Cam Ranh Bay, APO 96312	8 Jun 67
237th QM Det (Petr1 KD), Dalat, APO 96321	5 Jun 67
253d QM Det (Petr1 KD), Phan Thiet, APO 96321	15 Jun 67
255th QM Det (Petr1 KD), Ban Me Thout, APO 96297	21 Jun 67
* 524th QM Co (Petr1 OP), Cam Ranh Bay, APO 96312	8 Jun 67

(c) Two (2) Collection and two (2) Evacuation Sections (19 EM) of the 147th Field Service Company departed for Saigon on 10 July 1967 and are attached to the US Army Mortuary, US Army Support Command, Saigon, APO 96307.

(d) A Mobile Laboratory Section composed of one officer and four enlisted men of HHC, 262d Quartermaster Battalion (Petr1) departed on 28 July 1967 for Chu Lai, APO 96374. The Laboratory is attached to the 80th General Support Group, Chu Lai and will provide quality surveillance.

(2) Station List, US Army Depot, Cam Ranh Bay. See Enclosure 9.

(3) Assignments/reassignments of Personnel. The following personnel changes were made during the reporting period:

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(a) Major John L. Easterwood, Director of Security, Intelligence, Plans and Training departed on 19 May 1967 for duties with 1st Logistical Command, Saigon, Vietnam.

(b) Captain John W. Prushing was assigned to the Depot from Fort Riley, Kansas and assumed the duties of Security Intelligence Officer on 13 May 1967.

(c) Captain John W. Prushing, Security Intelligence Officer, assumed the duties of the Director during the period 20 May 1967 through 1 July 1967. Captain Prushing reassumed his position as Security Intelligence Officer on 2 July 1967.

(d) Lieutenant Colonel Hubert H. Attaway Jr. was assigned to the Depot from Atlanta Army Depot, Atlanta, Georgia and assumed the duties as Director on 2 July 1967.

(e) SFC Harold L. Domer, Plans and Training Sergeant departed on 20 July 1967 for assignment to Fort Lewis, Washington.

(f) SFC Harry W. Stumbaugh was assigned to this directorate on 24 July 1967. He will assume the duties of Aerial Delivery NCO upon the departure of SFC Walter D. Jackson who will be rotating 19 August 1967.

(g) SFC Richard C. Leslie was assigned to this directorate on 30 July 1967 and assumed the duties of Plans and Training Sergeant.

**b. Security:**

(1) During the period 181800 May 1967 - 230700 May 1967, increased security measures were instituted throughout the Depot in anticipation of increased subversive activity during the Ho Chi Minh Birthday period. Approximately 25% of the night work force were armed and had ammunition available at their work sites. All guard post forces were doubled. No incidents of subversive activities were directed at Depot facilities during the above period.

(2) The number of personnel security actions processed by this directorate during the past quarter increased over the last quarter. This was largely due to incoming replacements and personnel applying for investigations required for promotions under the provisions of USARV Reg 600-200. The number (by type) of personnel security actions processed by this directorate during the reporting period are as follows:

(a) Validations processed:	TOP SECRET	15
	SECRET	109
(b) CONFIDENTIAL clearances granted:		60*
(c) Local Files Checks conducted:		260

(d) Requests of investigating actions

1. Background investigations	1
2. National Agency Checks:	68
3. USAIRR Checks (Utilizing USARV Form 235):	47
4. Tracer Actions (Utilizing USARV Form 235):	34

\* Includes those CONFIDENTIAL clearances granted by subordinate battalions.

(3) There were eight Counterintelligence Inspections of Subordinate units of this command conducted by the 524th Military Intelligence Detachment (CI), during this reporting period. The inspections covered document control and accountability, personnel security, and storage facilities for classified material. A great improvement was made in the implementation of USARV Regulation 380-5 during this quarter. This directorate published the Depot Regulation (USAD Reg 380-5) which was written in detail and fully outlines the required procedures.

(4) Continued efforts to improve the physical security of the Depot area of responsibility include the implementation of a multicolored identification badge system. This system restricts unauthorized entrance into Storage, Class II and IV Yard, POL, and Ammunition Areas. Personnel authorized to be in these areas to conduct official business or work are issued a badge which allows them access. All other personnel must report to the appropriate operations office to obtain temporary passes. Improvement and expansion of perimeter traces, construction of guard towers in strategic locations, and the placement of multi-strand concertina wire has continued. Security measures have had to increase right along with the growth of the various area expansions that have taken place during the reporting period.

c. Intelligence.

(1) Spot reports continued to indicate buildups of enemy activity in and near the Cam Ranh Bay area during this period. This directorate continues to expeditiously disseminate intelligence information to subordinate units and publishes the US Army Depot Cam Ranh Bay Intelligence Summary.

(2) The Depot has implemented USARV Plan "Operation Induce (U)". The time between implementation and the end of the reporting period has been too short to determine what trends might develop. It is anticipated that during the next quarter this plan will bring forth some worthwhile results.

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(3) During the reporting period, the weather had no adverse effects on the mission of this command. High temperatures averaged 91.8 degrees; lows averaged 76.6 degrees; and the average mean temperature was 84.5 degrees. The rainfall for this period averaged 2.28 inches per month.

d. Plans: The following OPLAN's were published during the quarter ending 31 July 1967:

(1) OPLAN 4-67 (Standby FSA Contingency Plan)(U), dated 9 June 1967.

(2) OPLAN 5-67 (Operation Birdog, Cam Ranh Bay, RVN)(U), dated 9 July 1967.

(3) OPLAN 6-67 (Airdrop Contingency Plan)(U), dated 14 June 1967.

e. Training:

(1) Deficiencies noted on the 1st Logistical Command Training Inspection of 26 April 1967 were corrected upon receipt of US Army Support Command Cam Ranh Bay training directive requiring weekly training schedules.

(2) The following units received training inspections by Headquarters, US Army Support Command Cam Ranh Bay:

(a)	29 June 1967	HHD 69th Maint Bn	Satisfactory
(b)	30 June 1967	633d CC&S Co	Satisfactory
(c)	14 July 1967	HHC 96th S&S Bn	Satisfactory
(d)	18 July 1967	129th Main Spt Co	Satisfactory
(e)	20 July 1967	53d Sup Co (GS)	Unsatisfactory

f. Aerial Delivery Operations: (Air Drop Operations)

(1) During the reported period, 177.29 s/tons of supplies were delivered by the 109th Quartermaster Company (AD). The LAPES (Low Altitude Parachute Extraction System) was utilized on three separate occasions and the system became more proficient as the riggers and air crews became more familiar with its capabilities.

(2) 1st Logistical Command OPLAN 13-67 (Airdrop Contingency Plan)(U), dated 1 June 1967 was received on 7 June 1967. The OPLAN increased the requirement for prerigged stocks. Engineer support for expansion of existing Class V storage areas have been requested.



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(3) Serious problems were again experienced as malfunctions occurred due to deterioration of A-22 webbing and the balsa wood core of the modular platform. A-22 containers are very susceptible to rusting on all metal components, causing the webbing in contact with the metal components to weaken and break upon opening shock. Cotton A-22's tend to be affected more than nylon. The balsa wood core of the standard modular platform tends to deteriorate rapidly when left in outside storage, thus weakening the platform's load bearing capacity. Due to the lack of storage space, panels must be stored outside; however, in the future, they will be tarped and subject to closer inspection.

g. Depot Acting Inspector General Activities:

(1) During this reporting period, the Depot Acting Inspector General processed two (2) unjustified complaints and fifteen (15) requests for advice or assistance. There was no trend established during this quarter, although the majority of the requests dealt with personnel actions and mainly within the reassignment/transfer category.

(2) During this period, the Battalion Acting Inspector General system was implemented and many problems were solved prior to reaching this level. Handling the complaint or request at the lowest IG level possible has proven to be quite effective and well received by commanders and personnel.

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### 3. DIRECTORATE FOR SUPPLY

#### a. Supply Operations and Changes

(1) A new Redball Express request special handling system for deadlined artillery pieces was established during the quarter. The Director of Maintenance, 1st Logistical Command initiates a Redball Express request for each repair part necessary to remove the reported end item from EDP status. The information on the request is telephoned to the 14th ICC immediately. The 14th ICC screens in-country assets. If stock is available at any in-country depot, a supply directive is issued and transceived by immediate precedence, using Redball Express priority, to the action depot. The Redball Express Subarea Control Office at the action depot then takes immediate action to fill the request.

(2) New Redball Express and Redball Expanded request forms have been adopted to increase the speed and efficiency of processing. These forms provide more exception data and an easy to follow keypunch format. The new Redball Express request form is AVCA Form 125R (15 July 67), and the new Redball Expanded request form is AVCA Form 429-R (10 July 67). DSU's and units have been instructed to locally reproduce these forms and begin using them as soon as possible.

(3) In July, the Data Processing Division consolidated both EAM and ADP equipment into one large room. This change enables the Chief, Machine Operations Branch to have visual control over all of his equipment and personnel. Systems and Analysis Branch assumed the control function of complete monitoring of all jobs entering and leaving the Division. The establishment of this control activity has eliminated many problems.

(4) The Document Control Division accomplished a major revamping of the status files during the period. Where previously the closed history file was a weekly listing, this has been discontinued. The final action card (Material Release Confirmation, Cancellation, etc.) are separated from all other status and maintained in unit sequence in a closed history file. The use of listings proved highly unsatisfactory due to the numerous quantities generated as well as the deterioration due to continual use. The ability to process customer follow-ups has improved due to the maintenance of the card file.

(5) The Engineer IV Branch assumed the stock control function for the Engineer Class IV yard in Nha Trang. The yard was formerly operated under contract by Pacific Architects & Engineers, but it is now being operated by the 63rd Maintenance Bn in Nha Trang.

(6) In July, a representative from the Engineer IV Branch met with other RVN depot representatives in Saigon at the Conference on Construction Materials. The purpose of the conference was two fold:

1. To establish a standardized ASL for construction materials in Vietnam;
2. Explore the possibility of establishing an ADP system for all Engineer construction items. The target date for conversion to the computer is 1 August 1967.

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(7) Throughout the quarter the Subsistence Branch provided continuous high priority supply support for "Operation Summerall" and "Operation Byrd".

(8) Stock accounting for Subsistence non-perishable items was begun during the quarter. The customer is furnished prepunched requisitions to facilitate reordering. Also stock status is furnished the Subsistence Branch and 1st Logistical Command.

(9) Munitions accounting, together with a daily feeder report for 1st Logistical Command was instituted. The 191st Ordnance Bn is furnished a stock status report each day reflecting the transactions accumulated against that FSN and the new balances. This program, although in operation, is still under revision as to format and content, since Cam Ranh Bay was the first depot in Vietnam to mechanize munitions.

b. Organizational Changes

(1) One of the most significant occurrences during the quarter was the reorganization of the Stock Control Division along more functional lines. It was divided into five branches as follows: Redball/Material Readiness Expediting, Subsistence, Major Items, Materiel, Engineer II & IV, and Stock Control Office.

(a) The Stock Control Office handles all document flow and customer assistance for the branches through the Document Control Section. Supply Directives and liaison with 1st Logistical Command is handled by the Saigon liaison NCO. Plans and Procedures Section handles special projects, researches and prepares reports, and develops plans and procedures for use within the Division. An Administrative Section, with a typing pool, types and maintains all correspondence.

(b) The Major Items Branch controls the issue of all 14th ICC Command Controlled items, Depot Controlled items, and RICC 1 & 2 Major Items (AR 711-140). This branch assures positive control over all controlled and major items.

(c) The Materiel Branch manages all other Class II & IV items, less Engineer II & IV, and Class III packaged products handled by the Depot. Items previously managed by the Firepower & Mobility Branch, Industrial Supply Branch, General Materiel Branch and Electronics Branch are now in this centralized Materiel Branch.

(d) The Engineer II & IV Branch, Subsistence Branch, and Redball/MRE Branch continue to function the same as prior to the reorganization of the Division.

(2) The assumption of the Operation Oregon support mission necessitated the establishment of a separate section of the Document Control Division to process requisitions, follow-ups, etc. expeditiously.

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(3) During the period the Subsistence Branch was augmented by members of the Subsistence Division of the Director of Storage and several members of the S-3 sections of the battalions operating the storage areas. This new organization has provided for more responsiveness to customer requirements due to the integrated operation.

c. Personnel

(1) During the quarter, 13 members of the DAC Quick Reaction Assistance Team departed this depot. They were replaced by 43 new team members who arrived during May and June for a 90-day tour of duty. Team members serve in an advisory capacity in depot supply and storage operations.

(2) In July there were 26 Vietnamese local nationals employed in the Supply Directorate.

d. Training

(1) A cross-training program for Redball Express and Material Readiness Expeditors was concluded during this quarter. This has enabled the Redball/MRE Section to be more flexible in expediting shipments. All new EM arriving during the quarter were trained to operate MHE equipment.

(2) Stock Control Division personnel received on the job training in the new policies and procedures implemented upon reorganization of the Division.

(3) Personnel of the Status and Files Branch, Document Control Division, received OJT on providing proper and complete status to customers. This effort has been of considerable benefit to the customer in receiving meaningful status on his supply requests.

#### 4. DIRECTORATE OF STORAGE

##### a. General:

(1) A number of significant personnel changes, generated largely by completion of tours, occurred during the period. LTC Austin F. Tussing was transferred on 26 April 1967 at which time Major Walter C. Cook assumed the directorship. LTC Jack E. Holsey Jr., the current director, replaced Major Cook upon his departure for CONUS in early July. Major John Hadjis joined the organization on 5 July and was appointed Chief of the Subsistence Division. Three Senior Non-commissioned officers, all Sergeant Majors, departed the directorate during the period.

(2) Project Counter completed its mission and all members began their return to CONUS on 30 July. The overall accomplishments of this special inventory were superior. During the period May, June, July, 148,614 line items were inventoried and 236,218 location surveys were conducted. During the six months period that the team was in the Depot they inventoried 238,847 line items and conducted 291,787 location surveys. At present, location accuracy is 93.9%.

##### b. Subsistence:

(1) Two additional refrigerated warehouses were completed and put into operation during the period. Storage capacity was increased by 24,000 square feet.

(2) More efficient internal operation is now being achieved as a result of assigning two separate companies, the 53rd Supply Company and the 147th Field Service Company, full responsibility for the receipt, storage and issue of perishable and non-perishable subsistence respectively.

(3) Supply Status is as follows:

<u>Received</u>	<u>Issued</u>	<u>Currently on Hand</u>
<u>27,168.4 S/T</u>	<u>15,552.7 S/T</u>	<u>28,495.9 S/T</u>

##### c. General Material:

(1) Supply Status is as follows:

<u>Received</u>	<u>Issued</u>	<u>Currently on Hand</u>
<u>37,609.3 S/T</u>	<u>11,563.9 S/T</u>	<u>104,223.2 S/T</u>

(2) In addition 212 house trailers were received and issued.

##### d. Petroleum:

On 8 June 1967 the 262nd POL Battalion assumed all responsibility associated with this commodity.

e. Engineer Construction Material:

(1) Because of the tremendous increase in the amount of Engineer Construction Material programmed for storage at this depot, it was necessary to open a new storage area. This area, comprising approximately 3,500,000 square feet, is located approximately 6 miles northeast of the main depot. More than thirty million board feet of lumber and timber, in addition to large quantities of other material, were transferred from the old area to the new area. The area is still under development.

(2) A new contract, effective 1 August 1967, is being negotiated with the Vinnell Corporation for the operation of the Class IV Yard. It is anticipated that there will be a reduction in the number of American supervisory personnel, but that there will be a significant increase in the number of labor personnel.

(3) An economic and effective care and preservation program is now in effect. During the period 4,000 items were processed.

(4) Supply Status is as follows:

<u>Received</u>	<u>Issued</u>	<u>Currently On Hand</u>
<u>94,110.8 S/T</u>	<u>72,321.3 S/T</u>	<u>192,346.1 S/T</u>

f. Operations:

(1) A complete survey of storage facilities of CRB Depot, 32nd Medical Depot, Cam Ranh Bay Regional Exchange and 191st Ordnance Battalion was made during this period. As a result records are up to date and accurate, information regarding storage space available within the Depot is available.

(2) Responsibility for Identification and Re-Coup activities was assumed by the Operations Section during this period. The Identification Section received 32,882 line items, 28,691 line items were put in depot stock, 173 lines were transferred to Property Disposal, 567 line items were sent to maintenance and 2,021 line items were sent to Okinawa for further identification and processing. 1,430 line items were on hand at the end of the period, awaiting processing. The re-coup section received 2,387 items, processed 2,224 items and had on hand at the end of the period 163.

(3) Storage space is becoming extremely critical as a result of the increased quantity of supplies and equipment being stored at this depot. Constant efforts are being made to re-warehouse equipment, reduce the number of storage locations and improve all operations. Expansion and development of unimproved resources is essential in order to assure an efficient and responsive operation.

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## 5. DIRECTOR OF SERVICES

a. General: During this reporting period the Directorate of Services was involved in operations for a period of 92 days. Key personnel changes were made due to rotation. The Director of Services, LTC Ralph L. Schwarz was replaced by MAJ John S. Hutchins. The Deputy Director, MAJ Carlton F. Barstow was replaced by MAJ Patrick W. Burke; the Supply Officer, LT Erlan E. Wheeler was replaced by WO Charles F. Bingman; the Depot Supply SGT, SFC Primo F. Rodriguez was replaced by SFC Ernest Boyce. The Chief Logistical Service NCO, SFC George A. Whitehorse was replaced by SFC Ralph L. Goodson. The assistant Depot Transportation Officer, CPT Edward Chow Jr. was replaced by MAJ Elmo J. McKee, the Movement Officer, CPT Anthony J. Braddock was replaced by LT Henry H Bourdo and the Chief Movement Supervisor, SFC Howard Pickard was replaced by MSG George E. Wheeler Jr. All personnel changes were made in an orderly manner as the newly arrived personnel had sufficient overlap time, with those personnel departing to CONUS, to thoroughly learn the operation.

b. Field Services: Most of the field services activities for which this Directorate has staff responsibility, were transferred to the US Army Subarea Command, Cam Ranh Bay on 1 June 1967. The services transferred were Bakery, Bath, Laundry and Graves Registration. The Food Service Program within the depot still remains a function of this Directorate. Statistics for the Field Services Division are as follows:

- (1) Bakery: bread produced for the month of May - 442,886 lbs.
- (2) Bath: None
- (3) Laundry: 7,551 bundles were handled and 9,075 organizational pieces were processed for the month of May.
- (4) Graves Registration: Three remains processed for the month of May.
- (5) Food Service: During this report period food service assumed responsibility for three additional messes, which are the 147th Field Service Co. (GS), the 633rd CC&S Co, and the 557th Lt Maint Co. (DS), for a total of twenty six mess halls. A total of 135 visits were made to these mess facilities during this period.

c. Contractual Services: At the present time there are only two contracts that this Directorate administers - one for ice and the other for vegetables. Both contracts are in support of the Republic of Korea Armed Forces. Approximately \$244,437.00 was expended during this report period to support these two contracts. Twelve purchase requests and commitments were initiated and forwarded to Purchasing and Contracting Officer, Saigon for processing. Total expenditures for these PR&Cs was \$47,396.00. Closer coordination has been established with the Purchasing and Contracting Office and this Directorate through monthly visits to the P&C Office in Saigon. A total of sixteen purchases were transacted against the Imprest Fund. The imprest fund cashier activity was transferred from



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this Directorate to the S-4, Cam Ranh Bay Subarea Command. The Interest Fund Ordering Officer will remain under the Directorate of Services for Depot.

d. Engineer Activities.

(1) A total of eleven bus stops were constructed and placed, using self help labor.

(2) One 20'x96' quonset building was erected through self help program for the new office of the Director of Supply.

(3) A CO<sub>2</sub> plant facility was constructed by the use of self help labor. The facility consists of several prefabricated buildings, roads, paths, shipping/receiving platforms and ancillary items required for plant operations.

(4) The roofs of four reefer warehouses were painted, with heat reflecting paint, by local national laborers. This action reduced the inside temperature two degrees and is part of a continuing program to do everything possible to control internal temperatures within these warehouses.

(5) In connection with (4) above, dutch doors were constructed for reefer warehouses to help control temperature loss while loading and unloading subsistence. This benefited the operation of this facility in that it cut down on loss of cold and also allowed quicker recovery of cold loss.

(6) A bladder fill facility was constructed in the POL area through the use of self help labor. This project has enabled the depot to inspect, repair and fill collapsable POL tanks prior to issue to combat and combat support units.

(7) Landscaping around several warehouses and Depot Headquarters building has been accomplished to establish positive drainage.

(8) The contractor completed the lighting project in the Depot shipping/receiving area. This project provides necessary illumination for a 24 hour operation.

(9) The containership area and its accompanying utilities was completed by RMK contract on 26 July 1967.

e. Supply Branch.

(1) The Depot Self Service Supply Store was enlarged to accommodate more customers and to improve control of supplies. Items stocked in this facility now total 400 line items.

(2) A maintenance float for office machines was established to expedite repair of office machines for the user.



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(3) During this report period there was a change of Property Book Officers and the final stages of the inventory were completed 31 July 1967.

f. Transportation Activities.

(1) During the report period the Transportation Division coordinated the movement of 35,711 short tons of Class II, IV and V supplies in the support of Task Force Oregon and Gallagher.

(2) The "Depot Highway Express Service" that was established during the previous reporting period, was expanded to include not only Red Ball/MRE Cargo, but for all shipments weighing less than twelve tons or containing less than 700 cubic feet.

## 6. DIRECTORATE OF MAINTENANCE

a. This office consists of the Deputy Director of Maintenance, three enlisted men and a constituted CMMI Team manned by twelve enlisted inspectors.

b. Results of CMMIs during reporting period:

- (1) Depot Units
  - Total units inspected - 34
  - Total units rated satisfactory - 34
  - Total units rated unsatisfactory - 0
- (2) Non Depot Units
  - None

c. Results of courtesy CMMIs during reporting period:

- (1) Depot Units
  - Total units inspected - 5
  - Total units rated satisfactory - 0
  - Total units rated unsatisfactory - 5
- (2) Non Depot Units
  - Total units inspected - 6
  - Total units rated satisfactory - 1
  - Total units rated unsatisfactory - 5

d. Results of roadside spot checks during reporting period:

- (1) Depot Vehicles
  - Total vehicles inspected - 48
  - Total vehicles rated satisfactory - 32
  - Total vehicles rated unsatisfactory- 16
- (2) Non Depot Vehicles
  - Total vehicles inspected - 185
  - Total vehicles rated satisfactory - 91
  - Total vehicles rated unsatisfactory- 94

e. The following technical advisory visits were made during reporting period:

- (1) Depot Units
  - 25
- (2) Non Depot Units
  - 6

7. Headquarters Company, 504th Field Depot

a. Significant Events.

The company was engaged in operation during the entire period i.e. 92 days.

b. Billeting.

(1) A temporary games room was completed on 5 June 1967. It contains a pool table and a ping-pong table.

(2) Facilities for billeting troops continued to improve during the quarter.

(3) A new company bulletin board was completed.

c. Mess.

(1) Mess operations and food acceptance continue to improve tremendously.

(2) The mess hall continues to service a midnight meal in addition to the three standard daily meals.

(3) The mess hall was repainted light green during this period.

(4) A new fence was constructed in the rear of the mess hall.

d. Supply.

(1) The supply mission of the company remains strictly unit supply.

(2) A new arms room was built and will be in operation in the first week in August.

e. Maintenance.

(1) The unit motor pool has relocated its generators and gasoline storage areas.

(2) The motor pool put a new maintenance tent into operation on 10 May 1967.

f. Personnel.

(1) Personnel strength decreased during the period with a high "present for duty strength" of 41 officers, 4 warrant officers, and 322 EM, and a low of 25 officers, 3 warrant officers and 203 EM.

(2) On 28 June 1967 CPT James M. Clune, assumed command of the unit.

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g. Training

Accomplishment of training objectives continue to be difficult because of the long hours and split shifts; however, all objectives were met.

h. Morale.

(1) Construction of a new temporary games room has improved morale.

(2) Company transportation to the beaches on Sunday afternoons has been initiated.

(3) A double feature on Friday and Saturday nights has been instituted in the company area.

SECTION II, PART I - OBSERVATIONS (LESSONS LEARNED)

8. Directorate of Administration (Safety)

a. Item: Power Saw Accidents

Discussion: Several accidents have occurred through improper procedures of personnel working with power saws. Such unsafe acts as operation of table mounted power saws without first positioning personnel by the power on/off switch, and/or reaching inside the guard to remove fragments of wood while the saw blade is still in operation have caused injuries to personnel and loss of time from work. Personnel have also sustained injuries from the improper use of power hand skill saws, as a result of laying the saw down while the blade is still rotating and using it without proper operating guards.

Observation: These accidents can be reduced by:

- (1) Keeping power saws in good repair.
- (2) Using saws only for the purpose intended.
- (3) Never leave power saws running unattended.
- (4) Make sure that the power saw being used has a blade guard and that the guard operates properly.

b. Item: Traffic Accidents

Discussion: Personnel of this command are still experiencing traffic accidents by violating two of the most basic safe practices:

- (1) On hazardous roads, vehicle speed is not reduced to match road conditions, e.g. wet pavement, bumpy roads, roads with chuck holes.
- (2) Backing vehicles without a guide to assist the driver.

Observation: An unsafe act or an unsafe condition is the necessary ingredient to cause an accident. Drivers are receiving closer supervision and violators of the above mentioned unsafe practices are being disciplined.

c. Item: Forklift Accidents

Discussion: In spite of being supervised and instructed not to ride on forklifts, and getting too close to loads being raised by forklifts, personnel are continually violating these instructions during the absence of supervisors, and as a result are sustaining injuries.

Observation: Close supervision must be maintained and violators be subject to severe disciplinary action.

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d. Item: Traffic Hazards

Discussion: Long haul vehicles are arriving at the depot to pick up bulk supplies without adequate, (in some instances do not have any) material to secure the loads to their vehicles. This is in violation of a much publicized safety policy. Due to the shifting of an unsecure load, the driver, the vehicle, and the cargo are all endangered.

Observation: Director of Storage has been requested to report all such occurrences directly to the Commanding Officer concerned.

e. Item: Warehouse Safety

Discussion: Personnel have sustained injuries in warehouses while using tall, unstable, wooden ladders for stock picking.

Observation: A sufficient number of 14' aluminum ladders equipped with non-skid steps and feet have been requisitioned and will be placed in use as soon as they are available.

f. Item: Speeding with vehicles

Discussion: Many vehicles and equipment are being operated in excess of existing speed limits around the depot and on other roads of Cam Ranh Bay.

Observation: MHE operators have been instructed to operate equipment cautiously and within the safe speed for existing road conditions around the depot. The Provost Marshal has placed speed check equipment and patrols around many of the Cam Ranh Bay roads in order to reduce these hazards.

g. Item: Hazardous Road Conditions

Discussion: The state of repair of three (3) of the major roads is a contributing factor to cause the unsafe practice such as drivers veering to the wrong side of the road to avoid extreme bumpy areas.

Observation: The Depot Engineer does not have the capability to properly repair these roads. A good repair program, to include all roads of the Cam Ranh Bay area is planned for the fall of 1967.

h. Item: Water Safety

Discussion: Swimming, in particular, is a favorite activity in this area. Too often though, soldiers do not like to be crowded and will seek isolated areas. Such areas, do not always have life guards or life saving equipment.

Observation: Swimming must be restricted to areas where life guards are on duty. All beaches have been placed off limits for swimming by personnel of this command, except those provided with adequate life guards.

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9. DIRECTORATE OF SECURITY, INTELLIGENCE, PLANS AND TRAINING

Item: Managing IG complaints and requests.

Discussion: The Battalion Inspector General system was implemented, and many problems were solved prior to reaching Depot level.

Observation: Managing the complaint or request at the lowest IG level possible has proven quite effective and well received by commanders and personnel.

10. DIRECTORATE FOR SUPPLY

a. Item: Air Conditioning for Automatic Data Processing Equipment

Discussion: The failure of air conditioning equipment and the subsequent rise in operating temperatures can cause long lasting damage to computer type equipment.

Observation: Repair/spare parts for air conditioning systems utilized for cooling of ADP equipment must be maintained. If air conditioning is lost, under no circumstances should UNIVAC 1005 equipment be operated in temperature over 75 degrees.

b. Item: Due-in File

Discussion: The new due-in file (DIC, DWZ) received from the 14th ICC has to be utilized for processing of receipt documents. The procedure required the DWZ card to be repunched with a DIC of D6Z upon matching with the receipt. This would require processing on a continual basis prior to introduction into the cycle.

Observation: This procedure would require every batch of receipts to be converted from DIC DWZ to D6Z with routing identifier codes to be added. To facilitate rapid processing, the due-in file (DIC, DWZ) was completely converted to prepunch file (DIC, D6Z) with the routing identifiers included. Consequently, upon receipt of a due-in, the cards are forwarded directly into the cycle.

c. Item: To meet personnel shortages and decrease customer requisition processing time, the Stock Control Division of the Directorate was reorganized.

Discussion: The Stock Control Division of the Directorate was reorganized along more functional lines to consolidate activities and reduce manpower requirements. The Stock Control Office was established to handle all document flow, customer assistance, walk-thru requisitions, and correspondence. Processing of controlled and major items were consolidated into a Materiel Branch, thus eliminating the Industrial Supply Branch, General Materiel Branch, Firepower and Mobility Branch, and Electronics Branch. The separate Subsistence and Engineer Class II & IV Branches are still maintained due to differences in requisition processing.

Observation: Customer satisfaction, because of improved requisition processing, has greatly increased. Work output of the division has increased through the elimination of duplicate processing action.



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## 11. DIRECTORATE OF SERVICES

### a. Item: Procurement Activities

Discussion: This Directorate is frequently called on to support customers with supplies and parts for Gestetner Reproduction Equipment. Supplies are furnished through the Northwest Procurement Agency, CONUS by passing the purchase request and commitment to the purchasing contracting officer, 1st Logistical Command located in Saigon. The ship time for supplies ranges between sixty and ninety days and often results in the customer being unable to use his reproduction equipment for a period of time.

Observation: To give better service to our customers, for those supplies needed for Gestetner Equipment, it is planned to add these items to our list of supplies that are carried in the Self Service Supply Center of the Depot. It is envisioned that a six month supply be initially requisitioned and that order levels be established.

### b. Item: Storage of Ice Cream

Discussion: In the handling of ice cream, between the off-loading of the ship and its movement to and subsequent storage in the prefab reefer yard, the ice cream begins to thaw. As the temperature of the ice cream rises and the temperature of the reefer box rises, due to the unloading and storage of the ice cream, it takes the reefer box several hours to reach the desired temperature to hold the ice cream. It takes even longer for the ice cream to return to its frozen state.

Observation: Once the reefer box has been loaded to its storage capacity with the ice cream, the temperature of the box may be lowered considerably in a short period of time by placing three discharging CO<sub>2</sub> gas cylinders within the reefer.

### c. Item: Movement of 600 cubic feet prefabricated reefers.

Discussion: During this report period the depot was called upon to move several prefab reefers to forward support areas. Normal mode for movement is to disassemble the reefer and ship it in sections. Due to the age and condition of these reefers, reassembly at forward support areas would present several problems. The chief one being that in reassembly, a tight seal would be almost impossible to accomplish due to the age of the boxes.

Observation: Reefers do not have to be disassembled for shipment. The reefer boxes were reinforced on the inside with 2"x6" wooden braces and banded with 3/4in. steel banding both vertically and horizontally around the periphery. The prefab reefers were loaded on S&P trailers by using four rough terrain fork lifts at the quarter points of the box and by backing the S&P trailer under the reefer, thus the boxes were shipped without being disassembled.

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## 12. DIRECTORATE OF MAINTENANCE

### a. Item: Quarterly Materiel Readiness Report (DA Form 2406).

Discussion: The quarterly Materiel Readiness Reports submitted direct by Depot units for 3d quarter, fiscal year 1967, were in some cases inaccurate and untimely, resulting in subsequent corrective action and re-submission of reports by some units.

Observation: Difficulties experienced with this report were primarily due to lack of understanding by reporting units. Providing necessary instructions, closer supervision and assistance in preparation, resulted in accurate and timely submission of reports of all units for 4th quarter, fiscal year 1967.

### b. Item: Roadside spot check inspection results.

Discussion: Excessive faults have been noted on vehicles inspected at roadside while on dispatch. Unit maintenance personnel and vehicle operators were frequently unaware of existing faults.

Observation: Conducting unannounced inspections of unit scheduled maintenance periods to include an examination of dispatching procedures, and providing necessary guidance and assistance to units resulted in significant improvement in the effectiveness of unit maintenance periods and the mechanical conditions of vehicles on dispatch.

AVCA CR-IO (15 Aug 67)

1st Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967  
(RCS CSFOR-65)

HEADQUARTERS, US ARMY SUPPORT COMMAND CAM RANH BAY, APO 96312 2 2 AUG 1967

THRU: Commanding General, 1st Logistical Command, APO 96307  
Commanding General, US Army Vietnam, APO 96375  
Commander-in-Chief, US Army Pacific, APO 96558

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D.C. 20310

The inclosed Operational Report submitted by the US Army Depot adequately reflects the activities of the unit for the period indicated with the following comments:

- a. Unit Identification Code is WCZQAAA from 504th Field Depot.
- b. Section I, paragraph 2f, title should read "Air Drop Operations."
- c. Section I, paragraph 2f (2), 1st Log has granted temporary relief from original requirement to pre-rig all Class V, pending preparation of adequate storage facilities.

FOR THE COMMANDER:

1 Incl (2 copies)  
as

  
C. P. ARMSTRONG  
CAPTAIN AGC  
ASST. AG

AVCA CO-0 (5 Aug 67)

2nd Ind

SUBJECT: Operational Report for Quarterly Period Ending 31 July 1967  
(HCS CSFOR 65)

HEADQUARTERS, 1ST LOGISTICAL COMMAND, APO 96307

32  
9 SEP 1967

TO: Deputy Commanding General, United States Army Vietnam, AFV:  
AVFEC-DI, APO 96375

1. The Operational Report - Lessons Learned submitted by Headquarters, US Army Depot, Cam Ranh Bay, and 504th Field Depot, for the quarterly period ending 31 July 1967 is forwarded.

2. Reference page 22, paragraph 10a: Concur in this item. To operate the UIVAC 1005 with the air conditioning system non-operational for a short period of time will cause erratic information output. The equipment could be damaged if operated over a long period of time without air conditioning.

3. Reference page 22, paragraph 10b: Non-concur. Source of authority to utilize DIC "D6Z" and "D6E" is AR 725-50 and 1st log Reg 725-8. Rationale to retain DIC "D6Z" and "D6E" documents in a supply system are as follows:

a. An alpha character in the second digit of a DIC means that data are informative and NOT TO BE USED as posting transaction, i.e., no accountable posting is to occur. Hence "D6Z" will not be recognized by the machine process when balance cards are updated. "D6E" also identifies the card as a "Prepositioned Material Receipt Card" and nothing else. No mix-up with Material Receipt Cards "D6Z" can occur if program controls are properly set. All depot machine rooms have "D6Z" and "D6E" cards in the room at the same time.

b. A numeric character in the 2d digit of the DIC means that the data are a transaction and are TO BE USED as a posting transaction, i.e., an accountable posting is to occur. Hence "D6Z" also identifies the card as a "Material Receipt Card" and nothing else. No mix-up can occur if program controls are established.

4. The US Army Depot, Cam Ranh Bay, and 504th Field Depot engaged in combat service support for 92 days during the reporting period.

Remainder of 2nd Ind and 3rd Ind not received, Hqs, DA

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GPOP-DT (5 Aug 67)

4th Ind

SUBJECT: Operational Report for the Quarterly Period Ending 31 July 1967  
from HQ, US Army Depot, Cam Ranh Bay (UIC: WC2QAA) (RCS  
CSFOR-65)

HQ, US ARMY, PACIFIC, APO San Francisco 96558

9 NOV 1967

TO: Assistant Chief of Staff for Force Development, Department of the  
Army, Washington, D. C. 20310

This headquarters has evaluated subject report and forwarding  
indorsements and concurs in the report as indorsed.

FOR THE COMMANDER IN CHIEF:



HEAVRIN SNYDER  
CPT, AGC  
Asst AG

1 Incl  
nc

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HEADQUARTERS  
US ARMY DEPOT CAM RANH BAY  
AND  
504TH FIELD DEPOT

STATION LIST

<u>UNIT</u>	<u>APO and LOCATION</u>
HHC, 504th Field Depot	APO 96312-CRB
3d Composite Service Detachment DPU	APO 96312-CRB
96th Composite Service Detachment DPU (Team 2)	APO 96312-CRB
69th Maintenance Battalion (GS)	
HHD, 69th Maintenance Battalion (GS)	APO 96312-CRB
128th Signal Company (Depot)	APO 96312-CRB
129th Main Support Company (DS)	APO 96312-CRB
135th Heavy Equipment Company	APO 96312-CRB
135th Heavy Equipment Detachment	APO 96316-Phan Thiet
510th Engineer Company (DS)	APO 96312-CRB
510th Engineer Platoon	APO 96295-Pleiku
557th Light Maintenance Company	APO 96312-CRB
577th Light Maintenance Detachment (DS)	APO 96321-Phan Rang
633d Collection, Classification and Salvage Company	APO 96312-CRB
96th Supply and Service Battalion (DS)	
HHC, 96th Supply & Service Battalion (DS)	APO 96312-CRB
31st Supply Company (Heavy Material) (GS)	APO 96312-CRB
74th Supply Company (Repair Parts) (GS)	APO 96312-CRB
221st Supply and Service Company (DS)	APO 96374-Chu Lai
273d Engineer Detachment	APO 96312-CRB
423d Supply Company (Repair Parts) (GS)	APO 96312-CRB
539th Supply Company (Repair Parts) (GS)	APO 96312-CRB
548th General Supply Company (GS)	APO 96312-CRB
567th Engineer Detachment (Water Transport)	APO 96312-CRB
575th Supply Company (Heavy Material) (GS)	APO 96312-CRB
588th Transportation Company (Depot)	APO 96312-CRB
855th Signal Detachment (Supply & Issue)	APO 96312-CRB
855th Supply Company (GS)	APO 96312-CRB
855th Class I Platoon	APO 96374-Chu Lai
191st Ordnance Battalion (Ammo)	
HHC, 191st Ordnance Battalion (Ammo)	APO 96312-CRB
33d Ordnance Company (Ammo)	APO 96312-CRB
174th Ordnance Detachment (Ammo Renovation)	APO 96312-CRB
205th Ordnance Platoon (Magazine)	APO 96374-Chu Lai
239th Quartermaster Company (Services)	APO 96312-CRB
611th Ordnance Company (Ammo) (GS/DS)	APO 96312-CRB

# STATION LIST (CONT'D)

UNIT	APO and LOCATION
262d Quartermaster Battalion (Petrl)	APO 96312-CRB
HHC, 262d Quartermaster Battalion (Petrl)	APO 96312-CRB
19th Quartermaster Detachment (Petrl) (KA)	APO 96312-CRB
22d Quartermaster Detachment (Petrl) (KD)	APO 96312-CRB
237th Quartermaster Detachment (Petrl) (KD)	APO 96204-Ialat
253d Quartermaster Detachment (Petrl) (KD)	APO 96317-Phan Thiet
255th Quartermaster Detachment (Petrl) (KD)	APO 96297-Ban Me Thout
524th Quartermaster Company (Petrl Operating)	APO 96312-CRB
525th Quartermaster Company (Pipeline Depot)	APO 96312-CRB
525th Pipeline Platoon (T)	APO 96316-Tuy Hoa
525th Laboratory Section	APO 96304-Long Binh
525th Pipeline Section	APO 96321-Phan Rang
525th Pipeline Platoon	APO 96238-Qui Nhon
278th Supply and Service Battalion (GS)	
HHC, 278th Supply & Service Battalion (GS)	APO 96312-CRB
53d Supply Company	APO 96312-CRB
56th Supply Company (Heavy Material)	APO 96312-CRB
67th Engineer Detachment (Gas Generator)	APO 96312-CRB
68th Engineer Detachment (Carbon Dioxide)	APO 96312-CRB
109th Quartermaster Company (Aerial Delivery)	APO 96312-CRB
147th Field Service Company (GS)	APO 96312-CRB
147th Field Service Detachment (Bakery Platoon)	APO 96321-Phan Rang
147th Field Service Detachment (Bakery Platoon)	APO 96316-Tuy Hoa
147th Field Service Detachment (Graves Registration)	APO 96307-Saigon
147th Field Service Detachment (Renovation Section)	APO 96316-Tuy Hoa
195th Quartermaster Detachment (Reefer)	APO 96312-CRB
383d Quartermaster Detachment (Aerial Supply)	APO 96312-CRB
561st Quartermaster Detachment (Reefer)	APO 96312-CRB
563d Quartermaster Detachment (Reefer)	APO 96312-CRB
623d Quartermaster Company (AER&D)	APO 96312-CRB